

NOTICE AND AGENDA

**COUNCIL BUDGET RETREAT
TUESDAY
DECEMBER 19, 2017**

**COUNCIL CHAMBERS
211 WEST ASPEN AVENUE
12:00 P.M.**

1. Call to Order

2. Roll Call

NOTE: One or more Councilmembers may be in attendance telephonically or by other technological means.

MAYOR EVANS
VICE MAYOR WHELAN
COUNCILMEMBER BAROTZ
COUNCILMEMBER MCCARTHY

COUNCILMEMBER ODEGAARD
COUNCILMEMBER OVERTON
COUNCILMEMBER PUTZOVA

3. City Council Fiscal Year 2019 Budget Retreat - Budget Priorities.

4. Adjournment

CERTIFICATE OF POSTING OF NOTICE

The undersigned hereby certifies that a copy of the foregoing notice was duly posted at Flagstaff City Hall on _____, at _____ a.m./p.m. in accordance with the statement filed by the City Council with the City Clerk.

Dated this _____ day of _____, 2017.

Elizabeth A. Burke, MMC, City Clerk

CITY OF FLAGSTAFF

STAFF SUMMARY REPORT

To: The Honorable Mayor and Council
From: Rick Tadder, Management Services Director
Date: 12/14/2017
Meeting Date: 12/19/2017



TITLE

City Council Fiscal Year 2019 Budget Retreat - Budget Priorities.

STAFF RECOMMENDED ACTION:

Discuss Council Goals and set forth budget priorities for the Fiscal Year 2019 budget.

EXECUTIVE SUMMARY:

The budget for the City of Flagstaff is the policy document that reflects the goals and objectives of the City Council. Over the course of several months the City Council meets to gather input on major budget issues prior to preparation of the budget.

The December 12 retreat will be the first of three City Council budget retreats for upcoming FY 2019 budget. This special meeting is set to provide a high level financial outlook, budget team direction to staff and provide an overview of FY 2018 budgetary investments and progress on City Council Goals. The main goal of the retreat is for the City Council to provide the City Manager direction on their budget priorities for the FY 2019 budget.

INFORMATION:

A detailed agenda for budget retreat is attached. Here is a summary of today's discussion.

- Retreat Welcome
- Financial Update
- Budget Team Message
- Review of Goals, FY 2018 Objectives, FY 2018 Budget New Investments, Highlights and Accomplishments, FY 2019 Objective Changes
- Public Participation
- FY 2019 Budget Priorities and Path Forward
- Council Discussion on Legislative Trips

Attachments: [Budget Retreat Agenda](#)
 [Budget Retreat Presentation](#)
 [Intergovernmental Priorities](#)
 [Council Goals](#)

Inbox	Reviewed By	Date
Legal Assistant	Rick Tadder	12/06/2017 05:20 PM
Management Services Director (Originator)	Rick Tadder	12/06/2017 05:25 PM
Legal Assistant	Vicki Baker	12/07/2017 09:10 AM
Management Services Director (Originator)	Rick Tadder	12/07/2017 01:06 PM
DCM - Barbara Goodrich	Barbara Goodrich	12/08/2017 11:27 AM
Form Started By: Rick Tadder		Started On: 12/05/2017 04:08 PM
Final Approval Date: 12/14/2017		

City Council Retreat – Budget Priorities

December 12, 2017

Detailed Agenda

Time	Duration (Min)	Topic
2:00pm	10	Retreat Welcome and Outline
2:10pm	10	Financial Update: Revenues and Expenditures
2:20pm	10	Budget Message: Budget Team Direction
2:30pm	60	Goals: <ul style="list-style-type: none"> • Economic Development • Affordable Housing • Social Justice • Transportation and Other Public Infrastructure
3:30pm	15	Break
3:45pm	120	Goals: <ul style="list-style-type: none"> • Building and Zoning/Regional Plan • Climate Change • Water Conservation • Environmental and Natural Resources • Personnel • Community Outreach • Town and Gown • Code Compliance
5:45pm	15	Break
6:00pm	15	Public Participation
6:15pm	30	FY 2019 Budget Priorities/Path Forward
6:45pm	15	Council Discussion on Legislative Trips

All times are estimate and items could be re-ordered during the meeting.

FY 2019 Budget Priorities

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MISSION

**To protect and enhance the
quality of life for all.**

VISION

**The City of Flagstaff is a safe, diverse,
just, vibrant and innovative community
with a unique character and quality of life
for all. The City fosters and supports
economic, environmental, educational
and cultural opportunities.**

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Introduction and Agenda

- Revenue and Expenditure Update
- Budget Message from Budget Team
- Goals
 - Highlights and Accomplishments
 - Council Discussion

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Financial Update

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Revenues and Expenditures

- Economic Outlook – Moderate Growth
- Market Based Pay Plan – Year 3 of 3
- Health Insurance
- Health Subsidy – Year 2 of 2
- Pension Costs
- Minimum Wage
- Fixed Costs - Utilities

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Budget Message

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Budget Team Direction

Priorities:

- 2% Market Pay Adjustment
- Funding One-time Positions Ongoing
- Funding New Requests Ongoing
- Vacant/New Positions 12% Above Minimum
- Establish Merit for Performance System
- Minimize Impact of Rising Health Care Cost

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Budget Team Direction

Strategy:

Base Budget (Ongoing) Reductions

- Engage Staff at all Levels
- Review Contractual/Commodities
- Divisions report back to Budget Team

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Goals

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Economic Development

Grow and Strengthen a More Equitable and Resilient Local Economy

FY 2018 Objectives:

- Improve the small business experience when going through the City process.
- Support and enhance services to all businesses in the community.
- Complete the sale of the auto mall properties.
- Increase Eco and historic tourism in Flagstaff.
- Form an arts district and cultural arts facility.
- Market Parks and Recreation as accessible for all regardless of income.
- Promote internet connectivity throughout the community.

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Economic Development

Grow and Strengthen a More Equitable and Resilient Local Economy

FY 2018 Budget – New Investments:

\$727,000

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Economic Development

Grow and Strengthen a More Equitable and Resilient Local Economy

Highlights and Accomplishments:

- Community Investment, along with AZ@WORK Business Services Team, held two free Business Resource Events
- Free parking was offered for Shop Small Saturday
- Sold lot 11 and in contract with lot 8 at the Auto Park
- Business Accelerator incentives have raised occupancy to 70%
- Eco and Historic Tourism procured stories increased by 15%
- Police Department held and continue to hold monthly meetings with Downtown Business Alliance and Flagstaff Retail Assets Protection Association
- Parks and Recreation staff have updated their scholarship program to expand criteria used to review eligibility; the program offers a 50% discount to children and adults who meet income guidelines as established by other social service agencies

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Economic Development

Grow and Strengthen a More Equitable and Resilient Local Economy

FY 2019 Objectives (Changes/New):

- Support and enhance services to all businesses in the local community.

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Economic Development

Grow and Strengthen a More Equitable and Resilient Local Economy

- **Council Direction for FY 2019 Budget Priorities**

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Affordable Housing

Support Development and Increase the Inventory of Public and Private Affordable Housing for Renters and Homeowners Throughout the Community

FY 2018 Objectives:

- Increase the number of affordable rental units.
- Promote energy efficient rental units.
- Improve the distribution of affordable rental units throughout the community and neighborhoods.
- Seek private developer partnerships to increase affordable housing inventory in both rental and ownership units.
- Pursue financing strategies for affordable housing to create additional rental and ownership housing opportunities.
- Modify the building and zoning codes to encourage more affordable housing options.
- Adopt a primary property tax rate increased to the maximum allowed with additional funds dedicated to setting up robust city-managed rental housing units.
- Establish an Employer Assisted Housing Program.

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Affordable Housing

Support Development and Increase the Inventory of Public and Private Affordable Housing for Renters and Homeowners Throughout the Community

**FY 2018 Budget – New
Investments:**

\$1,170,000

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Affordable Housing

Support Development and Increase the Inventory of Public and Private Affordable Housing for Renters and Homeowners Throughout the Community

Highlights and Accomplishments:

- Employer Assisted Housing Program established and approved by Council
- Scattered Site Affordable Housing RFP scheduled to be awarded
- Working with finance on potential bond initiative options for 2018

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Affordable Housing

Support Development and Increase the Inventory of Public and Private Affordable Housing for Renters and Homeowners Throughout the Community

FY 2019 Objectives (Changes/New):

- Advocate for full funding of Public Housing, Section 8 Housing Choice Voucher Program and the Community Development Block Grant Program. (New)
- Advocate for the state to review Low Income Housing Tax Credit applications more than once a year. (New)

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Affordable Housing

Support Development and Increase the Inventory of Public and Private Affordable Housing for Renters and Homeowners Throughout the Community

- **Council Direction for FY 2019 Budget Priorities**

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Social Justice

Advance Social Justice in Our Community

FY 2018 Objectives:

- Increase communication and engagement with indigenous communities regarding City decisions.
- Strengthen and repair relationships with the indigenous and immigrant communities.
- Revisit the anti-camping ordinance.
- Sponsor and support state or federal legislation that restores and protects funding for social and other services to our population with special needs.
- Advocate for healthcare as a human right.

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Social Justice

Advance Social Justice in Our Community

FY 2018 Budget – New Investments:

\$83,000

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Social Justice

Advance Social Justice in Our Community

Highlights and Accomplishments:

- Indigenous Circle of Flagstaff
- Meetings with Indigenous Tribes
- Cultural Sensitivity Training
- Indigenous Awareness/Marketing
- Social Services
- Police Department completed recruitment advertisements on the Navajo Nation
- Police Department presented Anti-Camping Ordinance

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Social Justice

Advance Social Justice in Our Community

FY 2019 Objectives (Changes/New):

- Develop a strategic plan to implement the Indigenous Circle of Flagstaff recommendations. (New)
- Strengthen partnerships and advance mutual goals engagement with Indigenous Community. (New)
- Improve overall communications and engagement with Native Nations as we work in partnership on shared issues and concerns. (New)
- Support implementation priorities of the Memorandum of Understanding between Navajo Nation Human Rights Commission and City of Flagstaff. (New)
- Facilitation of annual meetings with tribal nations and collaborate on agenda development. (New)

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Social Justice

Advance Social Justice in Our Community

- **Council Direction for FY 2019 Budget Priorities**

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Transportation and Other Public Infrastructure

Deliver Quality Community Assets and Continue to Advocate and Implement a Highly Performing Multi-Modal Transportation System

FY 2018 Objectives:

- Send a transportation tax renewal question to voters in November 2018 and earn majority voter support.
- Improve peak travel times between Snowbowl Road and the Interstate 17/40 corridors.
- Advocate for additional state and federal funding for state and federal roads.
- Facilitate infrastructure needed to develop private land.
- Develop a Downtown and Southside multimodal transportation plan.
- Promote Fourth street connection with John Wesley Powell Boulevard.
- Secure Fourth Street Bridge funded through Arizona Department of Transportation five-year Capital Improvement Program.

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Transportation and Other Public Infrastructure

Deliver Quality Community Assets and Continue to Advocate and Implement a Highly Performing Multi-Modal Transportation System

FY 2018 Objectives:

- Support the Regional Transportation Plan.
- Complete the Public Works Yard in the next two years.
- Complete the Intergovernmental Agreement with the County for a new courthouse and begin the design process.
- Evaluate water, wastewater and reclaimed water infrastructure capacity issues.
- Replace aging infrastructure.
- Support the airport with needed infrastructure upgrades in order to enhance our tenant and patron experience as well as additional airline attraction.

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Transportation and Other Public Infrastructure

Deliver Quality Community Assets and Continue to Advocate and Implement a Highly Performing Multi-Modal Transportation System

FY 2018 Budget – New Investments:

\$2,782,000

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Transportation and Other Public Infrastructure

Deliver Quality Community Assets and Continue to Advocate and Implement a Highly Performing Multi-Modal Transportation System

Highlights and Accomplishments:

- JWP specific plan consultant negotiation underway
- FMPO applying for grant to improve regional transportation model
- Fourth Street bridge design and construction IGA with ADOT
- Since the passage of Proposition 406, we have been able to treat and improve over 293 total street lane miles, representing almost 44% of total street inventory

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Transportation and Other Public Infrastructure

Deliver Quality Community Assets and Continue to Advocate and Implement a Highly Performing Multi-Modal Transportation System

FY 2019 Objectives (Changes/New):

- ~~• Participate in planning for and mitigating impacts of winter recreation visitors in the Highway 180 corridor.~~
- Evaluate, plan, and implement strategies to address the impacts of winter recreation visitation. (New)
- Provide airport infrastructure upgrades to enhance tenant and patron experience and secure a second airline.



Transportation and Other Public Infrastructure

Deliver Quality Community Assets and Continue to Advocate and Implement a Highly Performing Multi-Modal Transportation System

- **Council Direction for FY 2019 Budget Priorities**

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Building and Zoning/Regional Plan

Revise the Zoning Code to Remove Ambiguities and Ensure it is Consistent with Community Values and the Regional Plan

FY 2018 Objectives:

- Align building codes, zoning codes and regional plan.
- Adjust the codes to better reflect community values and the intent of the regional plan.
- Improve clarity and readability of existing building and zoning codes.
- Continue efforts to understand the impacts of student housing while supporting the housing type.
- Develop code changes to encourage more affordable housing.
- Complete and update neighborhood plans specific to Housing Urban Development consolidated plan and target neighborhoods within that plan.
- Continue the conversation about impact fees.

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Building and Zoning/Regional Plan

Revise the Zoning Code to Remove Ambiguities and Ensure it is Consistent with Community Values and the Regional Plan

FY 2018 Budget – New Investments:

\$112,000

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Building and Zoning/Regional Plan

Revise the Zoning Code to Remove Ambiguities and Ensure it is Consistent with Community Values and the Regional Plan

Highlights and Accomplishments:

- High Occupancy Housing Plan is in adoption phase (Jan. 2018)
- Work has begun on the Southside Specific Plan
- Amendments to Transect Code are in adoption phase (Dec. 2017)

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Building and Zoning/Regional Plan

Revise the Zoning Code to Remove Ambiguities and Ensure it is Consistent with Community Values and the Regional Plan

- **Council Direction for FY 2019 Budget Priorities**

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Climate Change

Take Meaningful Climate Change Action

FY 2018 Objectives:

- Develop and implement a climate action plan.
- Become a 100% renewable energy city as an organization and a community.
- Achieve financial divestment from fossil fuels.
- Sponsor and support state or federal legislative action that combats climate change.
- Update energy code.

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Climate Change

Take Meaningful Climate Change Action

**FY 2018 Budget – New
Investments:**

\$80,000

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Climate Change

Take Meaningful Climate Change Action

Highlights and Accomplishments:

- Development of Climate Action and Adaptation Plan anticipated to be complete October 2018
- Hydroelectric power from Hoover Dam is now being sent to Lake Mary WTP and Rio de Flag WRP
- Flagstaff became Arizona's first city to call for a national revenue-neutral carbon fee and dividend legislation

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Climate Change

Take Meaningful Climate Change Action

- **Council Direction for FY 2019 Budget Priorities**

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Water Conservation

Become a National Leader in Water Conservation in All Sectors

FY 2018 Objectives:

- Develop a sustainable water budget.
- Enhance water conservation efforts.
- Encourage commercial and multi-housing sectors to participate in water conservation efforts.
- Secure long-term water resources.
- Prioritize reclaimed water uses.

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Water Conservation

Become a National Leader in Water Conservation in All Sectors

**FY 2018 Budget – New
Investments:**

\$128,000

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Water Conservation

Become a National Leader in Water Conservation in All Sectors

Highlights and Accomplishments:

- Water Conservation Plan – contract mid-February
- Assembling billing data for a Supply vs Demand scenario model
- RFP for customer service portal and analytics tool
- Launched program for hotels using USEPA's H2Otel
- Developed new APP for tracking and reporting watering violations

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Water Conservation

Become a National Leader in Water Conservation in All Sectors

FY 2019 Objectives (Changes/New):

- Prioritize reclaimed water for necessary uses such as toilet flushing and recharging the aquifer rather than optional uses such as water intensive landscaping and recreation.

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Water Conservation

Become a National Leader in Water Conservation in All Sectors

- **Council Direction for FY 2019 Budget Priorities**

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Environmental and Natural Resources

Actively Manage and Protect All Environmental and Natural Resources

FY 2018 Objectives:

- **Aggressively support efforts for forest health.**
- **Preserve natural resources.**
- **Further develop sustainability and waste removal policies and programs.**
- **Align City policies and SLEDS committee recommendations.**
- **Continue to support the Four Forest Restoration Initiative (4FRI).**

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Environmental and Natural Resources

Actively Manage and Protect All Environmental and Natural Resources

**FY 2018 Budget – New
Investments:
\$486,000**

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Environmental and Natural Resources

Actively Manage and Protect All Environmental and Natural Resources

Highlights and Accomplishments:

- Aggressively supporting efforts for forest health on both programmatic and project basis
- Continuing to support 4FRI with ongoing engagement and advocacy
- Adopted management plan for legally-designated open space properties and incorporated an additional 320 acres into open space management
- Adopted Rethink Waste Plan

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Environmental and Natural Resources

Actively Manage and Protect All Environmental and Natural Resources

FY 2019 Objectives (Changes/New):

- Increase City recycling from 13% to 75%. (New)

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Environmental and Natural Resources

Actively Manage and Protect All Environmental and Natural Resources

- **Council Direction for FY 2019 Budget Priorities**

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Personnel

Attract and Retain Quality Staff

FY 2018 Objectives:

- Invest in employee training.
- Ensure adequate Public Safety staffing levels.
- Provide pay raises for all employees.
- Provide paid maternity and paternity leave.
- Expand the housing assistance program for all City staff.
- Enhance tuition reimbursement opportunities throughout the organization.
- Provide parking incentives for employees.
- Evaluate ways to pay down unfunded pension liabilities.



Personnel

Attract and Retain Quality Staff

**FY 2018 Budget – New
Investments:**

\$3,468,000

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Personnel

Attract and Retain Quality Staff

Highlights and Accomplishments:

- Market Based Pay Phase II and minimum wage implemented
- IIU training scheduled thru June 2018
- Hired six Firefighters with SAFER grant
- Expanded Housing Solutions of Northern Arizona contract to include all personnel for Employee Housing Assistance
- PD training budget reinstated
- PD approved for two officers with COPS grant
- PD implemented hiring bonus program

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Personnel

Attract and Retain Quality Staff

- **Council Direction for FY 2019 Budget Priorities**

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Community Outreach

Enhance Public Transparency and Accessibility

FY 2018 Objectives:

- Create greater public access to Council meetings.
- Define the City's public communication program.
- Take a more proactive role in communicating issues and progress on Council Goals and Objectives.
- Develop a social media management plan.
- Build and enhance neighborhood services from the City.

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Community Outreach

Enhance Public Transparency and Accessibility

**FY 2018 Budget – New
Investments:**

\$468,000

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Community Outreach

Enhance Public Transparency and Accessibility

Highlights and Accomplishments:

- Strategic Communications Plan
 - Social Media Best Practices Guidance
 - Social Media advertising and promotion
- Clean Team
- Minimum Wage outreach
- Flagstaff Community Forums
- Winter Recreation Map and outreach

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Community Outreach

Enhance Public Transparency and Accessibility

- **Council Direction for FY 2019 Budget Priorities**

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Town and Gown

Enhance Relationships Between City and Institutions of Higher Education

FY 2018 Objectives:

- Establish a comprehensive internship program through Coconino Community College and Northern Arizona University.

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Town and Gown

Enhance Relationships Between City and Institutions of Higher Education

FY 2018 Budget – New Investments:

\$2,000

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Town and Gown

Enhance Relationships Between City and Institutions of Higher Education

Highlights and Accomplishments:

- Continued joint funding & support for the Neighborhood Liaison Position.
- Enhanced communication between City Council and NAU President.
- Improved coordination of capital projects between the City and NAU through scheduled quarterly team meetings.
- NAU has retooled their internal Internship program to centralize and streamline the process for both the student, the NAU program and for the employer.
 - An Internship IGA between the City and NAU is forthcoming.

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Town and Gown

Enhance Relationships Between City and Institutions of Higher Education

FY 2019 Objectives (Changes/New):

- Coordinate with NAU, CCC and the Arizona Board of Regents (ABOR) in planning for future growth of the student population. (New)

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Town and Gown

Enhance Relationships Between City and Institutions of Higher Education

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Code Compliance

Achieve Comprehensive and Equitable Code Compliance

FY 2018 Objectives:

- Review current City Code to align with community expectations.
- Establish proactive enforcement of the City Code.

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Code Compliance

Achieve Comprehensive and Equitable Code Compliance

FY 2018 Budget – New Investments:

\$0

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Code Compliance

Achieve Comprehensive and Equitable Code Compliance

Highlights and Accomplishments:

- Code Compliance meets regularly with neighborhood associations, Downtown Business Alliance and citizens to identify priorities and needs
- Concentrated education and enforcement within Southside
- Created Civil Citation form to improve efficiency and consistency
- Compliance team trained to issue parking tickets for zoning and right-of-way violations

FY 2018-2019

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Code Compliance

Achieve Comprehensive and Equitable Code Compliance

FY 2019 Objectives (Changes/New):

- Establish ~~proactive~~ strategic enforcement of the City Code to maximize compliance.

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Code Compliance

Achieve Comprehensive and Equitable Code Compliance

- **Council Direction for FY 2019 Budget Priorities**

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Public Participation

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FY 2019 Council Budget Priorities

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FY 2019 Council Budget Priorities

- Recap of Directions Provided
- Parking Lot Review
- Any Additional Items
- Agreement of 4
- Consider Prioritizing or Leave for Budget Team

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FY 2019 Path Forward

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FY 2019 Path Forward

- **Council Budget Retreat**
 - February 12th ~ 13th
- **Council Budget Retreat – City Manager Recommended Budget**
 - April 24th ~ 25th
- **Tentative Budget Adoption**
 - June 5th
- **Final Budget Adoption**
 - June 19th

FY 2018-2019
FLAGSTAFF
CITY COUNCIL
BUDGET
RETREAT
December 12, 2017



Council Discussion on Legislative Trips

FY 2018-2019
**FLAGSTAFF
CITY COUNCIL
BUDGET
RETREAT**
December 12, 2017



City of Flagstaff Intergovernmental Relations 2017-18



Adopted by Flagstaff City Council on January 17, 2017

City Council Mission Statement

To protect and enhance the quality of life for all.

City Council Vision Statement

The City of Flagstaff is a safe, diverse, just, vibrant, and innovative community with a unique character and high quality of life for all. The City fosters and supports economic, environmental, educational, and cultural opportunities.

Intergovernmental Relations

The City of Flagstaff Intergovernmental Relations Program addresses legislative initiatives at the county, state, and federal levels, which follow annual legislative calendars. The program mission is to develop and advocate for the Flagstaff community by fostering and maintaining relationships with individuals and entities that affect the City's interests. As a member of the League of Arizona Cities and Towns, the City of Flagstaff has assisted in the drafting and development of League resolutions. Council adoption of the League resolutions, our identified priorities, and guiding principles are incorporated as part of our legislative agenda.

The City Manager's Office coordinates an active legislative program focused on protecting the interests of our community and identifying resources available to enhance City services and programs. The City Council and City Manager's Office work closely with our legislative advocates in Washington, D.C., and Phoenix, as well as with the League of Arizona Cities and Towns to influence policy decisions that affect city's local control and local funding.

The 2017 Legislative Priorities provide a framework for the City of Flagstaff's Intergovernmental Program. Adopted annually, the City's Intergovernmental Guiding Principles and Legislative Priorities are the foundation of a focused advocacy strategy and serves as a reference guide for legislative positions and objectives that provide direction for the City Council and staff throughout the year.

Federal and state legislative proposals and policies consistent with the City's Intergovernmental Guiding Principles and Legislative Priorities may be supported by the City. Those policies or proposals inconsistent with this agenda may be opposed by the City.

Guiding Principles

The City's Intergovernmental Relations Program is guided by the following principles:

1. The City of Flagstaff is governed by its Charter, which outlines the City's governmental structure, identifies jurisdiction and provides enabling authority for self-rule. Flagstaff's City Charter and all its amendments have been voted on and approved by a majority of voters.
2. The City of Flagstaff strongly promotes the protection, expansion and restoration of local control for cities and may support or oppose legislation based on whether it advances maximum local control by local governments.
3. The Flagstaff City Council adopts City-wide goals and legislative priorities. Advancing or defending goals of the City Council and adopted legislative priorities in effect during the current legislative session does not require additional Council action.
4. The City of Flagstaff understands it is in the public's interest to have government at all levels that is transparent, deliberative, and accountable to its citizens. The City of Flagstaff also evaluates legislative action based on the City's ability to deliver public services, the impact to Flagstaff citizens and the financial costs to the City.
5. The City's membership in the League of Arizona Cities and Towns is a critical component of Flagstaff's advocacy strategy. The City Council will participate in the League's annual priority-setting process.
6. The City of Flagstaff understands that partnerships help develop and maintain positive intergovernmental relations and are essential for success and vitality of our community. The City supports proposed legislation brought forth by our partners that advance common goals. Regional, state and federal partners may include*:
Regional Partners: Coconino County, Flagstaff Unified School District, Grand Canyon Trust, Greater Flagstaff Forest Partnership, Northern Arizona Council of Governments, Northern Arizona Intergovernmental Public Transportation Authority and Northern Arizona Municipal Water Users Association, Chamber of Commerce;
Statewide Partners: Coconino Community College, Arizona Department of Transportation, Arizona Game and Fish, Arizona State Land Department, Department of Veterans' Services, Greater Arizona Mayors' Association, League of Arizona Cities and Towns, and Northern Arizona University;
National Partners: Conference of Mayors, Federal Aviation Administration, National League of Cities and Towns, National Park Service, U.S. Army Corps of Engineers, U.S. Department of Transportation, U.S. Forest Service and other federal agencies;
Tribal Partners: Including all indigenous groups who reside in or near Flagstaff.

* This is not an exhaustive list of City of Flagstaff partners

State Priorities

Advocate to Expand and Protect Local Control

The City of Flagstaff supports legislation that upholds and restores the principle of local government and reinforces the authority of the elected leaders of Flagstaff to respect and protect the priorities of its citizenry and respond to local challenges.

Advocate to Preserve Local Funding

Protect existing funding and authorities that bring revenue to the City of Flagstaff, which support the quality of life for its residents. Areas may include, the protection of state-shared revenues and opposition to the imposition of new fees and unfunded mandates by any level of government that would increase costs to the City.

Flagstaff projects and legislative priorities

- Pursue a partnership with Northern Arizona University to jointly advocate for funding for the Rio de Flag Flood Control project from the State and Federal government.
- Advocate for state enabling legislation for Commercial Property Accessed Clean Energy, or C-PACE.
- Advocate for investing in forest health treatments on state-owned land in the Flagstaff region.
- Advocate for change in state liquor licensing laws and establish a process for input to allow greater local government control in such areas as hours of operation, size of beverages and saturation. Seek additional funds from the alcohol industry to mitigate the effects alcohol has on the Flagstaff community.
- Advocate for additional funding to the Arizona Department of Transportation to plan, build and maintain projects that affect Northern Arizona.
- Advocate for 100% funding from the state legislature to fully fund and reimburse social service providers for the poor and other vulnerable populations, including those with disabilities.
- Advocate for the state of Arizona to accept consulate cards as valid forms of identification.
- Urge Arizona Department of Environmental Quality (ADEQ) to adopt stronger groundwater monitoring standards for uranium operations.
- Urge ADEQ to require mine specific aquifer protection permits rather than general aquifer protection permits.

- Advocate for state funding and legislation that supports colleges and universities.
- Advocate for stronger gun control legislation and against legislation allowing guns in public facilities.
- Advocate against further sweeps of the State Aviation fund.
- Advocate for removing the \$2.5 million cap, which will allow the State's Housing Trust Fund to be fully funded through unclaimed property proceeds received by the State annually.
- Advocate for restoration and oppose further sweeps of the Highway User Revenue Fund (HURF).
- Repeal Senate Bill 1070, which requires police to determine the immigration status of someone arrested or detained when there is reasonable suspicion they are not in the United States legally.
- Repeal Senate Bill 1487, which withholds shared revenue from cities and towns that are found by the Attorney General to have violated state law. The goal of the repeal is to gain local control of shared funding.

Federal Priorities

Advocate to Expand and Protect Local Control

The City of Flagstaff supports legislation that upholds and restores the principle of local government, and reinforces the authority of the elected leaders of Flagstaff to respect and protect the priorities of its citizenry and respond to local challenges and opportunities.

Advocate to Preserve Local Funding

Protect existing funding and authorities that bring revenue to the City of Flagstaff, which support the quality of life for its residents. Areas included opposition to unfunded mandates by any level of government that would increase costs to the City.

Flagstaff projects and legislative priorities

- Advocate for funding the Rio de Flag Flood Control Project. Fully fund this important community project and qualify for work plan construction funding in future years. Funding priorities for fiscal year 2018 include construction of Lower Reach up to and including the confluence and completion of the BNSF bridge.
- Advocate for funding and building a skilled nursing facility for veterans in Flagstaff by protecting the initial state funding from future legislative sweeps and continuing to encourage the Department of Veterans' Affairs to prioritize the project.

- Advocate for strengthening the laws, regulations and policies that govern uranium mining to ensure protection for public health and safety.
- Urge Arizona Department of Transportation and/or United States Department of Transportation to strengthen uranium transport standards to reduce the possibility of contamination
- Advocate for leveraging the voter approved Flagstaff Watershed Protection Project (FWPP) funding with federal dollars to maximize investments into forest health, including resources for timber sale administration. Ensure that resources and funding continue to flow to important regional projects such as the Four Forests Restoration Initiative (4FRI), NAU's Ecological Restoration Institute (ERI) and other important forest restoration efforts outside of the 4FRI boundaries.
- Advocate against the fee increase proposed by the National Park Service.
- for the National Park Service Advocate for \$11.75 million TIGER grant for the Fourth Street Complete Street Corridor Project in fiscal year 2018 (*this could go away if we get the award this year).
- Advocate for funding projects in the Flagstaff Airport five-year Capital Improvement Program.
- Advocate for increasing the gasoline tax in order help fund transportation improvements.
- Urge the federal government to pass carbon fee and dividend legislation in support of climate change mitigation.
- Oppose the transfer of federal lands to state or municipal governments unless funding has also been provided to effectively manage those lands.
- Support legislative action to ensure full funding of Public Housing, Section 8 Housing Choice Voucher Program and the Community Development Block Grant program.
- Advocate for Deferred Action for Childhood Arrivals (DACA) and other federal immigration policies that help keep families together while supporting their higher education goals.
- Advocate for legislation to reform the Medicaid Institutions for Mental Diseases (IMD) Exclusion.

CITY OF FLAGSTAFF Council Goals

2017-2019

ECONOMIC DEVELOPMENT

Grow and strengthen a more equitable and resilient economy.

AFFORDABLE HOUSING

Support development and increase the inventory of public and private affordable housing for renters and home-owners throughout the community.

SOCIAL JUSTICE

Advance social justice in our community.

TRANSPORTATION AND OTHER PUBLIC INFRASTRUCTURE

Deliver quality community assets and continue to advocate and implement a highly performing multi-modal transportation system.

BUILDING AND ZONING/ REGIONAL PLAN

Revise the zoning code to remove ambiguities, and ensure it is consistent with community values and the regional plan.

CLIMATE CHANGE

Take meaningful climate change action.

WATER CONSERVATION

Become a national leader in water conservation in all sectors.

ENVIRONMENTAL AND NATURAL RESOURCES

Actively manage and protect all environmental and natural resources.

PERSONNEL

Attract and retain quality staff.

COMMUNITY OUTREACH

Enhance public transparency and accessibility.

TOWN & GOWN

Enhance relationships between the City and institutions of higher education.

CODE COMPLIANCE

Achieve comprehensive and equitable code compliance.



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Coral Evans
VICE MAYOR
Jamie Whelan

COUNCILMEMBERS
Celia Barotz
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Charlie Odegaard
Scott Overton
Eva Putzova

